

COVID-19 Impact on North American Trade





COVID-19 Impact on the Supply Chain



AIR SECTOR

- Approximately 90% of international passengers have been grounded
- Approximately 92% of cargo remains



MARITIME SECTOR

- Blank sailings
- Capacity imbalance
- Railcar shortages at ports





Technology Trends

Remote Work

Distance Learning

Digital and Contactless Payments

Supply Chain 4.0

Robotics and Drones













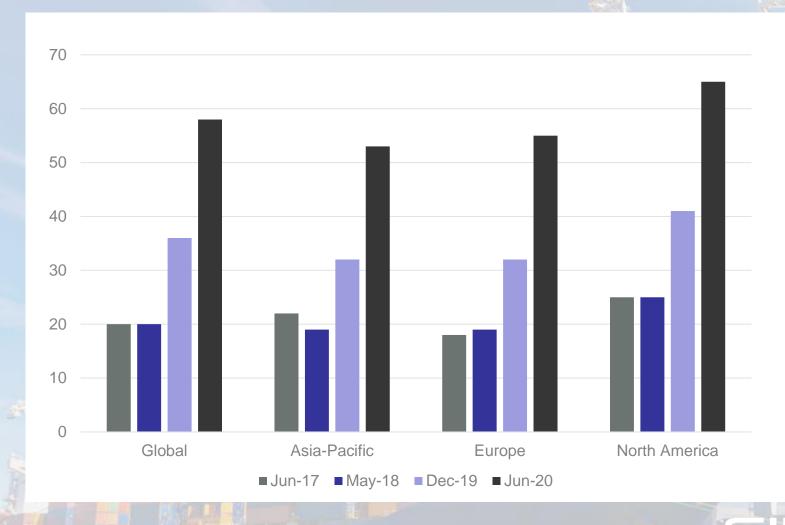
Al in the Supply Chain

COVID-19 accelerated the use of AI in day-to-day supply chain applications

- Use of IoT as part of inventory and DC optimization planning
- Terminal and port operations optimizing capacity and visibility FIFO
- •Use of RPA to provide visibility from the carriers to the Supply Chain
- Autonomous vehicles and robotics in DC operations



Average Share of Customer Interactions That Are Digital





2-5 Years to Mainstream Adoption

Moderate Impact

- Digitized Freight Networks
- Global Logistics Visibility
- Real-Time Transportation Visibility Platforms
- Web-based Logistics Portals

High Impact

Light Cargo Delivery Drones

Transformational

IoT Enabled Applications





